





Espacio Público is an independent think tank that seeks to contribute to a fairer, more transparent, democratic society, with economic, social and political developments that benefit all members of society.

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01

BOARD MEMBERS 2018

Our board is made up of 30 professionals who are well known both nationally and internationally. Among them are ex secretaries of state, academics, economists, architects, and physicists.



DEMIÁN ÁRANCIBIABOARD MEMBER



EDUARDO BITRÁN BOARD MEMBER



NICOLA BORREGAARD BOARD MEMBER



ANDREA BUTELMANNBOARD MEMBER



LUIS CORDEROBOARD MEMBER



LUCÍA DAMMERTBOARD MEMBER



JOSÉ DE GREGORIO BOARD MEMBER



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ANNIE DUFEY
BOARD MEMBER



VALENTINA DURÁN BOARD MEMBER



EDUARDO ENGELBOARD MEMBER



PATRICIO FERNÁNDEZ BOARD MEMBER



ALEJANDRO FERREIROBOARD MEMBER



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NICOLE NEHME BOARD MEMBER



DIEGO PARDOWBOARD MEMBER



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IVÁN PODUJE BOARD MEMBER



ANDREA REPETTOBOARD MEMBER



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PABLO SIMONETTI BOARD MEMBER



CASSANDRA SWEETBOARD MEMBER



VERÓNICA UNDURRAGABOARD MEMBER

02

ABOUT US



Espacio Público is an independent think tank that seeks to contribute to a fairer, more transparent, democratic society; with economic, social and political developments that benefit all citizens.

We contribute to public debate with the collaborative input of ideas and proposals, offering spaces for reflection and conversation that allow us to move our society towards an inclusive and sustainable development. We work with high methodological standards, making rigorous use of evidence.

We aspire to positively contribute to the challenges faced by countries such as Chile; in order to move collectively towards a new model of development, regarding the role of the State, economic growth, relationship with the environment, social justice and respect for diversity. We offer an independent and transparent space; which brings together actors from varying sectors to promote conversation that advocates for long-term social change, and better opportunities for all citizens. At Espacio Público we value pluralism and the efforts required in order to achieve public policy that assimilates difference.

Through our advocacy, we seek to directly influence authorities and decision makers in order to define, and appropriately prioritize the public agenda. Additionally we seek to make a positive contribution to the levels of engagement of citizens in public policy debates. Through the dissemination of ideas and information, we allow citizens to participate, and together, create a shared vision of democracy, inclusiveness and thus, sustainable development.

Our values



Our work and proposals are aimed at generating fairer and more democratic societies. For this to happen, we believe in the need to move towards more sustainable economic and social development, whilst ensuring that the development benefits all members of society, and that there is respect for diversity, as well as being aware of the impact this has on our environment and society.



We have developed a standard of work that is committed to excellence, making rigorous use of both existing literature and evidence, as well as generating new evidence and reflections.



Our work is aimed at creating relevant and concrete transformations in our society. At the same time, we seek to involve citizens in becoming the change they want to see in creating a shared vision of the country.



We conform to high international and transversally validated standards to offer total transparency in regards to our operations, funding and projects.



We operate with total independence, impartial to, the varying political, economic and interest groups related to the topics we address.



Overall Vision

We understand that developing effective public policy not only involves providing quality, specialised responses to social problems, but that it also considers its complex political and socio-cultural implications.

Therefore, in our work we take into account different visions, fostering coversation and agreements in order to make our proposals viable. Furthermore, we seek to integrate diverse views in a collaborative effort to better society.



We seek to ensure that our work represents the relevant concerns of citizens and that the creation and/ or submission of proposals reflects the collaborative work of experts, civil society, academia and the public sector. Thus, we seek to be a true «public space» of encounter and shared society of knowledge.

OPENING LETTER FROM THE EXECUTIVE PRESIDENT AND THE EXECUTIVE DIRECTOR



policy, a significant loss of public trust in institutions, uncertainty about what will happen to us in the future as we get older and our health declines, among many other pressing issues too lengthy to mention here. We must all contribute to achieve positive social change, and Espacio Público is aware of its key role in achieving this engagement.

We are committed to both the country and the region by collaboratively generating ideas and proposals, building spaces for reflection and dialogue leading to the development of our societies, in an inclusive, environmentally conscious manner. For these reasons, we guarantee to work to the highest methodological standards, ensuring rigorous use of evidence. We also pledge to be an independent and transparent meeting platform to facilitate dialogue between different stakeholders, promoting quality debates leading to long-term agreements aimed at generating change in our societies and improving opportunities for all citizens. At Espacio Público we value pluralism and the efforts required in order to achieve public policy that assimilates difference. Yet also understanding the the relevance and magnitude of our vision for society.

There are however, many future challenges. Our society is becoming increasingly complex and demanding. Thus, these issues must be addressed urgently. We have also noticed a relative degree of confusion in the sector we usually work with; identifying the basic elements of a strong future agenda aimed at a more equitable society has become increasingly difficult. Our society has also lost the ability to engage in conversation and encourage each other with the aim of a shared equitable society. On the other hand, classical analysis models are becoming increasingly diffuse or blurry. For this reason, we must grow in our capacity of shared conversation and strengthen our empathy, refrain from labels and build an evidence based national vision.

On top of that, we are facing major technological and cultural changes that will also require the development of innovative public policy responses, essential to the future of the country.

This future scenario leads to tremendous opportunities, and it will certainly generate major tensions for the country, but also for our think tank. In the institutional level, we must generate a development model for our contribution to be sustainable in time. Additionally, we must constantly innovate, both regarding the issues we address, the working methods we use and the types of actions and activities we develop.

As I already said, now and more than ever, Chile needs to convene and generate constructive dialogue to reach agreements leading to rigorous and independent public policies. I invite you to consider Espacio Público as an actual meeting point to participate in this task.

Finally, I would like to thank the support of the different entities that are part of Espacio Público. This institution is shaped by the work of its board members, network of professionals and executive team. I would also like to thank our donors for their generous contribution to our work.





DANIEL GARCÍA EXECUTIVE DIRECTOR OF ESPACIO PÚBLICO

2018 was an exciting year for Espacio Público. With the celebration of 5 years in the public eye, we were able to look back at our accomplishments. With more than 89 published documents on public policy, 50 events, 1,000 national and international press appearances and 100 appearances at congressional committees, we are proud to say that we are a key actor in the public policy debate, with significant contributions to Chile and fundamental initiatives in Latin America.

Ever since our first Public Policy Report in 2013 (on consumer protection, which led to the reform of SERNAC the following year) and the Engel Commission in 2015, which generated a work agenda that is still in force, to the launching of the book "Millennials in

Latin America and the Caribbean: Work or Study?" in late 2018, Espacio Público heightened research for rigorous studies, analyses and proposals. Our goal has always been based on the foundation of evidence to ensure more informed debates on policies that will impact people's lives, with the aim of making progress towards a more equitable and democratic society.

During 2018, we were also able to consolidate regional work through the Latin American Anti-Corruption Network (REAL), consisting of 8 think tanks in 8 countries in the region. In its second year of existence, REAL held an annual conference in Quito and was ranked 21 in the list of "Transparency and Good Governance", in the 2018 "Global Go To Think Tank Index Report".

We are also proud of our strong and productive alliances with organizations that have placed their trust in Espacio Público, such as the Inter-American Development Bank (IADB), CAF-Development Bank of Latin America, The Canadian International Development Research Center (IDRC) and The National Endowment for Democracy (NED). In addition to the support received in 2018, we were also proud to have welcomed the Ford and Tinker foundations, who are supporting research projects to be launched during 2019, and with whom we hope to build a virtuous, lasting relationship.

Looking back on our accomplishments, I can see that we are in a good position for the future, with a social responsibility, and eager to keep growing. We must be able to identify the new challenges public policy faces, in a complex and very dynamic environment; by taking advantage of opportunities to exert influence, and fill a void full of positive ideas so as to not worsen the worrisome deterioration of public participation in important debates. That was our mission from day 1, and it has become even more relevant today.

During 2018, we clearly defined strategic work outlines for the coming years. Therefore, our board members, executive team, network of experts and contributors will work accordingly in order to obtain a stronger presence in the public policymaking and implementation cycle. Thus emphasizing the need to hold a debate based on evidence, and positioning Espacio Público as a rigorous and reliable source of research. We will also seek cross-sectional participation and we will promote conversation around the challenges we are yet to face to positively impact society and its development.

This is a challenging and stimulating yet, collective goal. Thus, honoring our name, we emphasize with intend the need to provide a 'public space' for conversation and debate, where we can collectively recognize the country we want to live in.



5 YEARS IN THE PUBLIC EYE

In September, we celebrated Espacio Público's 5th year in the public eye, with more than 200 guests, who were invited to a master lecture given by board member Cesar Hidalgo.



"Our work is not only to design public policy, but also to initiate action projects. We pledge to be an independent and transparent meeting platform to facilitate conversation between different policy actors, promoting quality debates that lead to long-term agreements aimed at generating change in our societies and improving opportunities for all of society".

Mauricio Duce, Executive President of Espacio Público



"Greater knowledge leads to more inclusion and less inequality".

CÉSAR HIDALGO, BOARD MEMBER OF ESPACIO PÚBLICO

La Segunda martes 4 septiembre 2018 Sociedad 3

Con charla de profesor del MIT

"Espacio Público" celebró sus 5 años de influencia



Más de 200 personas.

personas, incluyendo ex ministros y un "casi" embajador, festejaron ayer en un exclusivo hotel del barrio



Miguel Ortiz A.

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¿4 lucas para dialogar?
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Eduardo Bitrun — uno de los fundados directos de "Espacio Público" — valos "temendo" aporte que ha becho la in tacide ad "colaborar con propuesar inaturcias de inflamencia y dialogos",

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Starbucks para que la policia pues
conversar con los ciudadanos?

—Los calds abs' valen como 4 luci

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tiglo y de película.

En su calidad de anfinide. Duce aseguro que su trahajo se ha orientudo "to solo a propuestas de políticas publicas, sian también de proyectos de acción" como el "Observancelo Anticorrupción" y la









"It is essential for civil society to organize itself, and coincidentally, Espacio Público was born in the midst of a crisis between money and politics. I believe this is the reason why they became such a relevant actor, primarily led by the Engel Commission, who was in charge of reviewing conflicts of interest in private political contributions".

GIORGIO JACKSON, CONGRESSMAN OF REVOLUCIÓN DEMOCRÁTICA







"I appreciate the fact that Espacio Público concentrates talent to think about the future, that it is a space where progressive people are able to hold serious debates and design the Chile we want to live in. A more democratic, participative and equitable country that is not just an ideal, but a potential reality to be achieved with serious public policies".

SERGIO BITAR, FORMER MINISTER OF EDUCATION

OVER THE YEARS WE HAVE:



PUBLISHED

98 PUBLIC POLICY

REPORTS



ATTENDED MORE THAN

100 MEETINGS WITH

AUTHORITIES



APPEARED IN **2,384**NEWS ARTICLES









REACHED MORE THAN 24.000 FOLOWERS IN SOCIAL MEDIA

05

2018 IN NUMBERS

WE PUBLISHED 2 PUBLIC POLICY REPORTS: On regional transport and the creation of institutions for territorial development.





A BOOK that includes a regional report in which more than 15,000 young people were interviewed in 9 countries in Latin America and the Caribbean.



WE HELD 12
FORUMS AND
SEMINARS

WE PRESENTED
OUR PROPOSALS AT
9 NATIONAL AND
INTERNATIONAL
SEMINARS





WE HELD 25 MEETINGS WITH AUTHORITIES

(President of the Senate and congressmen, ministers of Segpres, Finance, Justice, undersecretaries of Finance, Labor, Regional Development, etc.)



#AcuerdoDeEscazú







#NoALaCorrupción

WE HAD MORE THAN 969 PRESS REVIEWS





Over **16,000** followers on Twitter



Over **6,000** followers on Facebook



Over **68,000** views on YouTube



Over **134,611** visits at our Website



12,500 documents downloaded from our website





We reactivated **LINKEDIN** and opened an **INSTAGRAM** account



WE PARTICIPATED AT 11 ROUND-TABLES AND COMMISSIONS TO IMPROVE OUR PUBLIC POLICIES



"Mauricio Duce, Executive President of Espacio Público, is one of the 12 members of the new Advisory Council for State Modernization".





Andrea Repetto and Eduardo Engel are part of the technical group convened by the Ministry of Labor.

Andrea Repetto and Lucía Dammert will participate at round tables at the 'Compromiso País' conference. 06

RANKINGS AND AWARDS



On April 17th, La Segunda created a scale to measure the level of transparency in the funding of several centers for public policy. Espacio Público was ranked 1st, scoring a 7/7 in transparency. The study concluded that, when it comes to funding, those think tanks financed by companies or individuals from abroad or by local companies tend to be more transparent than those linked to political parties.



On July 17th, Transparify released its 2018 report "How Has Think Tank Transparency Evolved in 2018?", were Espacio Público got 4 out of 5 stars, thus becoming the only Latin American think tank to receive this recognition. For the second year in a row, Espacio Público was included in the list of the 78 best evaluated nonprofit organizations.

¿Cuáles son los centros de estudios e investigación más poderosos e influyentes de Chile?



On November 4th, Cadem and La Tercera published a special article on Power In Chile, interviewing several influential leaders. Espacio Público is ranked 4th in the category "Most Powerful and Influential Think Tanks".

07

ACTION PROJECTS





Anti-Corruption Observatory (OAC)

This year there was a follow up on the legislative agenda, and administrative measures were proposed by the anti-corruption council. Bills of interest and congress attendance was also monitored and thematic minutes were prepared.





Red Anticorrupción Latinoamericana

Latin American Anti-Corruption Network (ReAL)

In December, we participated in the first On-Site 'REAL' conference held in Quito, where the Panoramic Reports on Anti-Corruption (Informes Panorámicos Anticorrupción) were presented. During this year, the network consisting of 8 regional think tanks (launched in December 2017), also published 3 distinct reports, on institutional corruption, the Odebrecht case, and financing policy.





ILAIPP III Regional Conference

The REAL conference was held within the realms of the III Regional Conference of the Latin American Initiative for Public Policy Research (ILAIPP): "Fight Against Corruption: Investigation and Innovation in Latin America", organized by Espacio Público and Grupo Faro (Ecuador), where Espacio Publico board member Eduardo Engel and leading anti-corruption experts in the region gave lectures.

08

IMPORTANT MILESTONES IN 2018



Regional launch of the book "Millennials in Latin America and the Caribbean: Work or Study?"

What is the reason behind millennials' decision of whether or not they choose to study and/or work? What do NEETS in the region actually do?; And what skills do they have? Are some of the many questions included in the book "Millennials in Latin America and the Caribbean: Work or Study?", the result of a research project which spanned nearly 4 years, where more than 15,000 young people (aged 15-24) from 9 countries in the Latin American region (such as Chile) were interviewed. The results of the research proved several assumptions about millennials.





"This project provides several key ideas that are relevant in analyzing in the public policy making process. We love to feed on prejudices and sayings that have become a perceived reality, however are yet to be studied in depth. This international analysis allows us to identify trends and make evidence based comparisons".

NICOLÁS MONCKEBERG, MINISTER OF LABOR Espacio publico board member Andrea Repetto; Alongside Nicolás Monckeberg, Minister of Labor and Social Security; Verónica Alaimo, Senior Specialist at the Labor Market Unit of the Inter-American Development Bank; Marisol Alarcón, partner and VP of partnerships in Laboratoria; Bernardo Larraín, president of SOFOFA; and Juan Manuel Santa Cruz, director of SENCE, participated in the launching event held at Base Pública on Thursday the 6th of December.

More than 90 people attended the launching of the findings of the project developed by Espacio Público with the support of the Inter-American Development Bank (IADB) and the Canadian International Development Research Center (IDRC). Additionally, Nicolás Monckeberg, Minister of Labor and Social Security, and panelists Verónica Alaimo, Marisol Alarcón, Juan Manuel Santa Cruz and Bernardo Larraín have attended the event.







Our researcher Eleonora Nun, discussing the book with Fernando Paulsen on the TV show Última Mirada.





"Territories and Investment projects: moving towards a symmetrical and sustainable dialogue"

In the context of the reforms to the Environmental Impact Assessment System (SEIA) announced by the Ministry of the Environment, and the creation of the Office for Management of Sustainable Projects of the Ministry of Economy, Espacio Público and Rubik Sustentabilidad held the seminar: "Territorios y proyectos de inversión: avanzando hacia diálogos simétricos y sostenibles" ("Territories and Investment projects: moving towards a symmetrical and sustainable dialogue") in Santiago, Concepción and La Serena.







49 PRESS APPEARANCES

"We have the opportunity to rebuild trust in substantive terms. Conversation is very enriching and necessary to build trust. However such proposals must be accompanied by the political party in power, in the form of legislation."

Diego Ibáñez, Congressman of Movimiento Autonomista

All 3 seminars, held on the 4th of june, 14th of august and the 7th of September, respectively, were aimed at presenting a public policy proposal focused on fostering discussion about investment projects.

In total, 12 panelists representing several sectors, for example – government, community, civil society, business sector and Congress participated in the seminars. This resulted in a total of 208 people attending the seminars in the 3 regions.



Seminar: "Transportation in regions: An overview of the use of fondo espejo and proposals"

With the same aim to present our research outside the capital, on Wednesday, July 25th, in Valparaiso, Espacio Público released the main findings of its study "Desarrollo del transporte en regiones: Radiografía del uso del fondo espejo y propuestas" (Seminar: "Transportation in regions: An overview of the use of fondo espejo and proposals").



"Regions –especially Valparaiso dont need resources, but regional plans and ideas to be developed, and most importantly, the reevaluation of public transport in the form of policy".

Gabriel Aldoney, former intendent, Region of Valparaíso

The seminar panel, moderated by Daniel García, executive director of Espacio Público, was attended by Mr. Gabriel Aldoney, former intendent of Valparaíso; Marcelo Ruiz, professor at Universidad de Viña del Mar; and by Mrs. Mariana Fulgueiras, Urban Development Planning expert (University College London) and member of the Network of Experts.

National and local authorities such as Mr. Gerard Oliger, Seremi of Transportation and Telecommunications, and congressmen Messrs. Osvaldo Urrutia and Marcelo Díaz, also attended the seminar.





7 PRESS APPEARANCES



Forum: "Police reform: Beyond operation Hurricane"

On Friday, May 11th, we held the forum "Reforma a Carabineros, más allá de la Operación Huracán" ("Police reform, beyond the Huracán Operation"), where we discussed ways to improve our police institutions after corruption cases were found within the institution, such as the "Pacogate", and "Operación Huracán", were evidence was altered and many officials were involved.

Mauricio Duce, Executive President of Espacio Público, Katherine Martorell, Crime Prevention Undersecretary, and Lucía Dammert, PhD in Political Science and member of our Network of Experts, participated in the event. 14 Crónica La Segunda miércoles 9 mayo 2018

Mauricio Duce, investigador UDP

"Buena parte de lo que producimos de prueba pericial es de baja calidad"

El miembro de la





Alcaldes mapuches recurren por posible intervención de sus teléfonos

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9 PRESS APPEARANCES







Seminar: "When, how and in which fields do Latin American companies train their workers?"

A few days later, on Monday, May 14th, Eleonora Nun, Espacio Público researcher, and Juan Pedro Eberhad, professor at Universidad Adolfo Ibáñez's School of Business and member of our Network of Experts, released the findings of their research "¿Cuánto, cómo y en qué capacitan las empresas a sus trabajadores?: dinámicas de la inversión privada en capacitación" ("When, how and in which fields do Latin American companies train their workers?"), with the support of the Inter-American Development Bank (IADB).

14 publimetro

EMPRENDE WWW.PUBLINETRO.CL.

Menos del 5% de trabajadores de empresas recibe capacitación

Especialista señala que empresas no notan efectos inmediatos entre especializar a sus colaboradores y el aumento de la productividad

causas que se pone sobre la mesa es la calidad del capital

humano.

Al respecto, aper se puesestró la investigación denomirada "Clainto, cômo y engos capacitan las empresas si
sus trabajadores?- dinámicias
de la investión prévota. sus trabajadoses? distancias de los la inversión privada en capacitación", estudio que re-topola dota de la lincuesta comutars de 7.457 empresas rellacionados de 7.457 empresas consultans de 7.457 empresas contiderados agricultura, entre en

biliarias, electricidad y retail.
Esitre los principales resul-tados, llamó la atención que sóto 4.6% de los trabajadores de empresas privadas en Chi-le recibe capacitación, donde el sector de retail es el que se composita la pracor, cantidad

(10.00).
Respecto a esta situación, la obtención de certificaciones y las exigencias de los clientes son las mayores mo-



laboral, donde existen pocos-incentivos para los trabaja-dores, o bien, son dentro de ornada de trabajo, lo que taculiza las labores coti-nas de la enumesa.

dianas de la empresa. A juicio de la investigado-ra de Espacio Público, Eleono-ra Nun, existen distintos fac-tores que intervienen en este

rotación de personal y los po cos incentivos de los trabajo

determina personale and person

Por etro lado, al mirar los puises desarrollados de la Ocide, queda patente que el modelo es diatinto al estar financiado por el fistado, ya que registran grandes níveles de trabajadores que reciben especialización. En ese sentido, el asesor del Ministerio del Trabajo del acrual gobierens, Ricardo Roiz-subrayó que en Chibe el Estado ha dejado la labor de capa-

citar a cargo de las empresas, "mecanismo que se sustenta en la franquicia tribentaria, y que está muy lejano a po-rámetros de productividad. En ese sentido, el Gobierno debe perseverar para que la capacitación sea realmente productiva".

Capacitar para quê Según conocedores del tema, estos resultados dan cuenta que no existe un foco en la economia para saber en qué aunar los esfuerzos de capa-

mación y Capacitación de la Central Unitaria de Trabaja-dores (CUI), Fabian Caballedons (CUT). Fabian Cabalis-m, sustuvo que "la capacita-ción en Chile ha sido un largo-cumino de improvisación, ya que so sobemos cual es la matriz económica que guían los criterios para capacitar. Hoy las empresas se certifi-can para cumpiar con están-can para cumpiar con están-da se vez, el economista asseor de la Confederación de la Producción y el Comer-de la Producción y el Comer-

sseor de la Confederación de la Froducción y el Comeción (P.O.), Javier Itarrizaval, conchoy des Frienemos un sistema de capacitaciones
a criterios de productividad
que es algo que le interesa a
las empresas no de empleable
interesa a los trabajaderes. Si
queremos tener un real avance en la materia, éste debe ser
tripartito, considerando a las
concessos. Se
productividad
productiv

EN BREVE

Caso Harvard: presentan antecedentes que involucran a canciller

a bancade de diputados d

Ministro Moreno también viajó, pero pagó sus gastos





6 PRESS APPEARANCES

Upon presenting the report, Training and Education of Central Unitary de Trabajadores' (CUT) vice-president Fabian Caballero; Advisory to the Ministry of Labor and current government, Ricardo Ruiz; and, Economist and adviser of 'Confederación de la Producción y el Comercio (CPC), participated in a discussion panel where the main findings of the report were analyzed.

Rodrigo Valdés, Former Minister of Finance: "If adjusting the pension system is a pressing issue, then we need an agreement and for all sectors to be flexible".



Forum: Chilean Pension System: Which areas take precedence so as to ensure a socially viable and legitimate reform?

The public discussion on the pension system reform was held on the 20th of June at Estación Mapocho's cultural center. It was attended by, María José Zaldívar, Social Security Undersecretary; Rodrigo Valdés, Former Minister of Finance, and senator Juan Ignacio Latorre. They discussed the future, and the legitimacy of the reform "Sistema de pensiones en Chile: ¿Qué principios deben primar para una reforma viable y con legitimidad social?" ("Chilean Pension System: Principles that must prevail for a viable and socially legitimate reform").





During the event, Espacio Publico expert Eduardo Fajnzylber released the main findings of the report on the pension system, which was published in July 2017. The discussion panel was moderated by Espacio Publico board member Sebastian Gray.

Senator Juan Ignacio Latorre: "A legitimate pension reform should involve ample public discussion, with a consultative plebiscite (not necessarily binding) where people express their preferences and parliamentary majorities decide accordingly".

Social Security Undersecretary María José Zaldívar stated: "There is no reason to further delay a pension reform. The country has reached a general consensus: the current pension is not sufficient, saving must be encouraged and those who have not been able to do so must be assisted".

The debate was moderated by Eleonora Nun and Gael Yeomans, both congresswoman of Izquierda Libertaria; And attended by Maria Emilia Correa, co-founder of sistema B; and Espacio Publico board member, and Adolfo Ibanez University professor Veronica Undurraga.



12 PRESS APPEARANCES



The debate was moderated by Eleonora Nun and Gael Yeomans, both congresswoman of Izquierda Libertaria; And attended by Maria Emilia Correa, co-founder of sistema B; and Espacio Publico board member, and Adolfo Ibanez University professor Veronica Undurraga.

Forum: Women in the workforce, and female empowerment. How can we move forward?

Over the last few years, Espacio Público has been promoting a gender-oriented research agenda. Thus, on the 4th of October the forum 'women in the workforce, and female empowerment. How can we move forward?' was held. Canadian ambassador Patricia Peña opened the discussion, followed by Alberto Hurtado University professor, and Espacio Público board member Marcela Perticara; where she





3 PRESS APPEARANCES

"Women tend to carry out more unpaid or part-time jobs, however very few of them have access to decision-making or leadership positions".

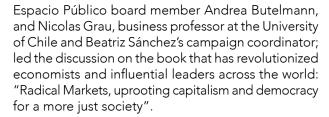
PATRICIA PEÑA, CANADIAN Ambassador in Chile

presented the findings of the study 'the impact of out of school activities and the effect this has on young girls entering the' alongside co-author Claudia Martinez.

The latest edition of the "Policy in Focus" magazine, by the International Policy Center for Inclusive growth (with support from the Canadian government) was also launched. It summarizes the findings of several recent research projects - through the IDRC -analyzing the conditions under which we can effectively promote female empowerment.



Discussion on the book
"Radical Markets, uprooting
capitalism and democracy
for a fair society"





The forum, (run concurrently with the think tanks mission) was attended by important figures in both political and social sectors. Such as, the former Minister of Finance, Rodrigo Valdés; dean of the Faculty of Business and Economics at the University of Chile and Espacio Público board member, José De Gregorio; Former TVN president Ricardo Solari; and former SERNAC director Ernesto Muñoz.

09

CURRENT PROJECTS



Public Works,
Infrastructure and Corruption

Financed by: CAF, Development Bank of Latin America

Duration: 2018 to 2020

Director: Eduardo Engel. Researcher: Nicolás Campos

The consequences of the Odebrecht case allow for an opportunity to significantly progress the way public infrastructure is governed in Latin America. Ongoing research has revealed evidence that shows which public sectors of government are more prone to conflicts of interest. Espacio Público's research will analyse how corrupt agreements between both private companies and government officials were carried out via the collection and organisation of information. The purpose of the analysis is to propose improvements in the governance of the sector, aimed at increasing productivity in regards to spending, and minimising

the capacity in which corruption occurs by improving the roots of institutions. Thus, Espacio Público intends to be a contributor in the promotion of democracy and decrease the anti-corruption issues in the region

This analysis is aimed at proposing improvements in the governance sector in order to increase productivity of public expenditure in the field and reduce the capacity for corruption by improving the roots of institutions. Thus, Espacio Público intends to be a contributor in the promotion of democracy and decrease the anticorruption issues in the region.



The Latin American Laboratory of Anticorruption Policies

Financed by: IADB, Inter-American Development Bank

Duration: 2018 and 2019

Director: Eduardo Engel. Researcher: Tomás Cortés

The Latin American Laboratory of Anticorruption Policies is made up of several organizations, these being; the Public Systems Centre at the University of Chile, (CSP); the Mexican institute of Competition (IMCO) and the Foundation for Higher Education and Development in Colombia (FEDESARROLLO).

The project (originated as an initiative of Espacio Público), is aimed at generating ways to further implement a research agenda based on regional cooperation. So as to effectively generate and provide ideas that are able to be supported via public policy and decision makers.

In regards to the research agenda, Espacio Público has been in charge of coordinating the research on public procurement systems, lessons learned from emblematic corruption cases, the dynamics of local government, and the monitoring and regulation of public officials.



Latin American Anti-Corruption Network (Real)

Financed by: NED, National Endowment for Democracy

Duration: 2018 and 2019

Director: Eduardo Engel. Advocacy Director: María Jaraquemada

In 2017 Espacio Público convened the main research centres in Latin America, and formed the Latin American Anti-corruption Network (REAL). During 2018, the aim was to position this network as a relevant regional player in the creation of anti-corruption public policies and

advocacy thereof. At the end of 2018, an international conference on corruption was held together with the Latin American Initiative for Public Policy Research (ILAIPP), with a special contribution from the Canadian International Development Research Centre (IDRC).



Best Practices in the Northern Triangle Countries

Financed by: Center for Strategic and International Studies, CSIS,

Open Society Foundation, OSF and US Agency for International Development, USAID

Duration: 2018 and 2019

Director: Eduardo Engel. Advocacy Director: María Jaraquemada

This triangular cooperation project is titled "Transparencia, Buen Gobierno y Seguridad Ciudadana: Compartiendo Lecciones Aprendidas de Chile, Uruguay y Colombia con los Países del Triángulo Norte" ("Transparency, Good Governance and Public Safety: Sharing the Lessons Learned in Chile, Uruguay and Colombia with the Northern Triangle Countries"). Its first phase analyzed the best practices in regards to anti-corruption, integrity and transparency in Chile, Uruguay and Colombia.

The work was coordinated and financed by the North American think tank Center for Strategic and International Studies, CSIS, and the Open Society Foundation, OSF. For the second phase of the project, the idea is to transfer the best practices over to organizations of the civil societies of the Northern Triangle countries (Guatemala, El Salvador and Honduras), with technology serving as the main method of incorporation.



Impunity: Role of the Judiciary in the Fight Against Corruption

Financed by: Tinker Foundation

Duration: 2018 to 2020

Director: Mauricio Duce. Researchers: Valentina Zagmutt, Cristián Riego

Corruption scandals in Latin America have led to a major debate in the roles of criminal justice systems in the detection, investigation, prosecution and punishment of those involved in corrupt activities. However, not many countries have been able to adequately impose significant and efficient policy to deter and abolish corruption. Impunity has been one of the main problems and challenges faced in the region. Even in countries where corruption is successfully being fought, it is still not clear whether this is a result of the role of certain judges and prosecutors, or the result of an institutional and

regulatory system whose practices are capable of being replicated in other countries.

Espacio Público intends to identify and assess the organizational, procedural and legal variables that facilitate or hinder the prosecution and punishment of corruption, based on empirical evidence arising from the study of emblematic corruption cases in 4 countries in Latin America (Argentina, Brazil, Chile and Guatemala). The ultimate goal is to develop an agenda with reforms and proposals strengthening the criminal justice system in its fight against corruption.



Dialogue Platforms in Extractive Industries in Chile and Peru

Financed by: FORD Foundation

Duration: 2018 to 2020

Director: Luis Cordero. Researcher: Violeta Rabi

In light of the rising social tensions in both Chile and Peru in the mining industry, Espacio Público and the Peruvian think tank GRADE, intend to analyze and evaluate the dialogue platforms that both countries have implemented during the life cycle of the projects. Although slightly different, the Chilean and Peruvian cases have proven to be lacking in citizen participation; which provides evidence of the difficulties of implementing these types of initiatives from both a methodological and political perspective.

Whilst both countries experiment with different formats –some led by the State and others by companies-, this research will focus on assessing the design and political viability of the platforms implemented. Thus, the main aim of this project is generating recommendations for current participation processes to be improved, in order for social-environmental conflicts in Chile and Peru to be channeled more effectively.



Addressing Gender Gaps in Technical and Vocational Secondary Education

Duration: 2018 and 2019

Director: Andrea Repetto. Researchers: Eleonora Nun, Nicolás Campos

Technical and Vocational Secondary Education (EMTP) covers 38% of the total number of students attending this cycle, particularly students from low socioeconomic backgrounds and who perform poorly in the Education Quality Measurement System (SIMCE). It is known that young men account for 80% of enrolments in industrial trades (electricians, metal workers, plumbers automotive mechanics, etc.), whereas women account for 80% of the retail trades (early childhood teachers, nursing, hotels, food services, etc.), the latter being those with the lowest profitability and return in the labor market Therefore, women tend to choose specialties with less demand and lower salaries. Although there are no institutional restraints in regards to the area of choice,

there are clear divisions between male and female trades. To better understand this, Espacio Público will conduct a quantitative study (based on administrative data) exploring the effects of three potential factors that could be influencing women's choice of technical trades: firstly, role models; where students identify themselves with their parents, teachers and peers, through gender, comparing their vocational choices to others; secondly, the expectations that these influences set regarding gender, in return influencing students' choices; and thirdly, the employment characteristics of the different trades. ODepending on the labor structure of the latter, female gender and work will be more or less compatible.



Facing Corruption Risk in the Chilean Decentralization Process

Financed by: Tinker Foundation

Duration: 2018 to 2020

Director: Alejandro Ferreiro. Researchers: Manuel Arís, Francisca Pinto.

Chile is currently undergoing a decentralization process, of which the most relevant milestone is the election of Regional Governors in 2020. There are several aspects to be taken into account before the election, in order to reduce -as much as possible- corruption risks in the regions' new organization structure. This project is aimed at

emphasizing risk hotspots in order to propose preventive measures, and also to analyze the processes provided for in laws 21,073 and 21,074, and the details thereof, proposing different mechanisms to promote a consistent, coherent and comprehensive decentralization process, regarding both its design and implementation.

FUNDING

A fundamental aspect in the Independence of our institution is the disclosure of the origin of our funds and total public transparency thereof. Below, we provide a detailed discription of our income and expenditure for 2018.

INCOME STATEMENTS USD (numbers in millions \$, exchange rate 695,69) **OPERATIONAL INCOME** Donor income -----1.143,34 Collaborator Income ----82,80 Total of Operational Income ----1226,14 **OPERATIONAL COSTS** Research Costs -----416,64 Remunerations -----343,00 Fees and other services -210,89 Administration costs -----125,37 Office rental -30,30 Office materials — -10,31 Total operational costs ------1140,52 85,62 NON OPERATIONAL INCOME/COSTS -4,93 Exchange differences ----12,40 NON OPERATIONAL RESULTS 7.47 YEAR RESULTS — 93,09

>> This balance sheet was prepared according to those standards adopted by the main international think tanks. The financial statements were audited by PKF Chile Auditores Consultores Ltda. (available upon request).

Collaborators

Collaborators of Espacio Público provide the foundation with the necessary funds to fulfill the organization's mission of a more just society. Therefore, they provide the institution with basal funds. These funds are not required to be used in specific research projects or items, and they are subject to no conditions.

Contributions can either be recurring or a once off. Collaborators are those individuals or entities whom have made a financial contribution during the calendar year in which the contribution substantiated.

All individuals over the age of 18, whom believe in the vision and values of Espacio Público can become donors. Those legal entities –whether profit seeking or nonprofit- whose agenda, values and/or purposes or those of the board members thereof, are consistent with those of Espacio Público, may also become collaborators, subject to restrictions on conflicts of interest.

No donor -whether individual or legal entity- shall be allowed to make individual contributions during a calendar year exceeding 20% of the total annual budget of the foundation. Andrea Butelmann

Luis Cordero

José De Gregorio

Mauricio Duce

Valentina Durán

Eduardo Engel

Patricio Fernández

Alejandro Ferreiro

Sebastián Gray

Alejandra Mizala

Nicole Nehme

Andrea Repetto

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Donors

The donors of Espacio Público are institutions providing funds for the development of research, or advocacy activities related to the areas of interest of Espacio Público. Thus, with the aim of providing findings to the public policy debate. They are mostly organizations or foundations aimed at promoting social and/or economic development in Chile and the region. Funds from public institutions in Chile have been obtained through public tenders.

